
Cultural Safety

Exploring the Applicability of the Concept of Cultural Safety to Aboriginal Health and Community Wellness

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ABSTRACT

The goal of the research paper is to explore both the concept of cultural safety and its practical implications for policies and programs designed to improve the health of Aboriginal people and the wellness of Aboriginal communities. The paper demonstrates the concept of cultural safety can shift from a being a tool to deliver health care services to individuals to a new and wider role. The concept of cultural safety can have a significant impact the way policy and services are developed at an institutional level in fields such as health, education, the courts, universities, and governance (both First Nations and other types of government). Four case studies at the end of the research paper show how cultural safety has helped communities at risk and in crisis engage in healing that led to lasting change. The research paper, defines cultural safety and how it differs from cultural competence or trans-cultural training and practices; shows why it's important to move from the concept of cultural safety to the outcome of cultural safety, namely the success of an interaction; explores the idea of a shift from cultural safety for individuals to cultural safety at institutional and policy levels; and provides recommendations in five areas.

KEYWORDS

Colonization, cultural safety, healing and wellness, historical trauma, social determinants of health

INTRODUCTION

1. Introduction and definition

This paper describes and analyzes the concept of cultural safety as it pertains to Aboriginal policy and assesses its usefulness as a means of designing and developing government policy and service delivery. It seeks to draw together a range of literature sources to assess the applicability of cultural safety in a Canadian context.

The aim is to understand First Nations communities at risk and in crisis and the effectiveness of programs designed to address their issues. While focused on cultural safety, the paper broadens to consider other connected issues, as well as the wider determinants of health within

a holistic and community-based context. The focus will be on conclusions in the form of lessons learned, best practices and recommendations for government departments, policy-makers, researchers, scholars, and community members.

The concept of cultural safety evolved as Aboriginal people and organizations adopted the term to define new approaches to healthcare and community healing. Much of the literature confirms that a definition of cultural safety should include a strategic and intensely practical plan to change the way healthcare is delivered to Aboriginal people. In particular, the concept is used to express an approach to healthcare that recognizes the contemporary conditions of Aboriginal people which result from their post-contact



history. In Canada, Aboriginal people have experienced a history of colonization, and cultural and social assimilation through the residential schools program and other policies, leading to historical trauma and the loss of cultural cohesion. The resultant power structure undermined, and continues to undermine, the role of Aboriginal people as partners with healthcare workers in their own care and treatment. In the context of healthcare delivery, culturally unsafe practices have been defined as “any actions that diminish, demean or disempower the cultural identity and well-being of an individual” (Cooney, 1994). As this definition suggests, the term ‘cultural safety’ has a wide potential of application to other areas of government policy and service. In this sense, the concept of cultural safety represents a potent tool in the development and delivery of policies and services relating to Aboriginal people, not just in the health field, but also other areas of social policy.

However, the generality of this definition also serves as a warning to policy-makers: the precise meaning and implications of the concept of cultural safety remain vague and elusive. To be able to introduce cultural safety into policy and delivery, policy-makers must understand what cultural safety fundamentally means, the difference it makes to policy development and delivery, and where cultural safety lies conceptually and in practice in relation to previous considerations of cultural difference.

This paper seeks to clarify and deepen the definition of cultural safety, and explore practical strategies, approaches and lessons learned that address the key drivers of risk and crisis in First Nation communities. By considering the social and cultural implications of Aboriginal post-contact history, the concept of cultural safety can contribute to a greater understanding of the origins of these crisis situations and how policies can be developed to address them. In the past three decades, there have been some promising indicators of success in community development, such as the healing and wellness movement in Canada and the research results of the Harvard Project (Kalt, 2007). From a policy perspective, whole communities have benefited from policies and practices that might be described as ‘culturally safe’, bringing cultural considerations into policy development, strategic planning and training. Some communities have achieved remarkable results through innovative social policies, good governance, and sensitive community development. Through these and other initiatives, we are beginning to understand how cultural safety and the resulting trust can play a role in wider social and economic development. The case studies in Appendices A to D provide examples of initiatives undertaken by Aboriginal people within their communities to improve health and well-being following the teachings

and symbols of Aboriginal culture.

By reviewing the relevant academic literature, and investigating reports and examples on culturally safe practices, the paper looks at what the concept of cultural safety offers Aboriginal people as they work to regain control over their communities in crisis, both at the community and individual level. It is important to locate the concept of cultural safety within the context of cross-cultural relationships, between Aboriginal service-receivers and non-Aboriginal service deliverers, and to consider how the concept affects relationships, power structures and trust. In the historical context of mistrust and trauma caused by colonization, the building of trust within cross-cultural interaction is critical to policy effectiveness (Wesley-Esquimaux, 2004). This paper considers the changing power structures underlying the growth of trust, and where responsibility lies for deciding if a successful trust relationship has been achieved.

Unfortunately, statistical evidence of the benefits of cultural safety is scarce. The most concentrated investigation of the applicability of culturally safe practice is found in literature from the New Zealand and Australian health care field, largely focused on nursing. Even here, the evidence is largely qualitative and anecdotal. The body of literature examining wider issues of culture in health care delivery, focusing in particular on *cultural competence*, is more extensive and shows that cultural consideration improves health outcomes.

Still less evidence exists on how the concept of cultural safety can be used in relation to communities at risk and in crisis. The studies on nursing and midwifery focus on the interaction between non-Aboriginal health care professionals and Aboriginal patients; they do not extend the discussion of cultural safety to wider issues of social well-being, including the failings of the educational system, drug and alcohol abuse, family dysfunction, and violence. This link to communities in crisis in a general sense may be the subject of more focused examination in academic and professional institutions in the future. A culturally safe delivery system could strengthen the capacity of communities to resist the stressors and build resilience to those forces that push them from risk to crisis.

Cultural safety developed as a concept in nursing practice in New Zealand with respect to health care for Maori people (Wepa, 2005; Williams, 1999). It develops the idea that to provide quality care for people from different ethnicities and cultures, nurses must provide that care within the cultural values and norms of the patient. As we will explore in more detail, the concept of cultural safety challenges the previously accepted standard of transcultural nursing by transferring



outcomes and well-being found in Medline from January 1995 to March 2006. The study found that health outcomes and patient satisfaction evidence were very promising but in the early stages of development. They also found that a decrease in the liability of providers or organizations was showing some strong preliminary evidence. Another study by John Hopkins University from 1980 to 2003 found excellent evidence that supported cultural competence training as a strategy for improving the knowledge, attitudes and skills of health professionals (Beach et al., 2005). The study also found good evidence that cultural competence training positively impacts patient satisfaction. A search for current cultural competence literature to December 2008 in PubMed identified 882 papers, including the Beach study, but no other recent evidence-based studies. In summary, while the current evidence shows great promise for cultural competence, there is a need for better-designed studies (Goode, Dunne & Bronheim, 2006; Beach et al., 2005) to advance the evidence base.

The challenge is to extend the understanding of the role of *cultural competence* in health-care delivery to the concept of *cultural safety*, by distinguishing between these concepts and understanding what difference cultural safety brings to policy outcomes. Research on cultural safety is an emerging field; no quantitative and a few qualitative articles were found, a few calling for more evidence based research. Research recognizes that a shift is occurring, that in New Zealand nursing incorporates cultural safety (NZNC, 2005), and nursing is moving towards cultural competence that incorporates some aspects of cultural safety (Salimbene, 1999). Studies in Australia found that cultural safety provides a useful framework to improve the delivery of services to Indigenous peoples (Kruske, 2006). Cultural safety and cultural competence are key concepts that have practical meaning for Indigenous people. They form the basis for effective patient-centred care and the professional advocacy role of the general practitioner (Nguyen, 2008). In response to the lack of evidence-based research on cultural approaches, Anne McMurray (2004) argues for the development of an evidence-based approach in Australia that recognizes that health and illness are socially determined. This requires the involvement of individuals, families and communities; a link between knowledge and caring; and the recognition that culture contributes to the shaping of health behaviours and health outcomes. In Canada, there are a few studies by scholars (Smye & Browne, 2002) that explore how Aboriginal peoples experience culturally safety, to deepen the understanding of the effectiveness of cultural safety tools and interventions in nursing practice. Other researchers, like Jessica Ball (2007a), ask “How safe did the service recipient

experience a service encounter in terms of being respected and assisted in having their cultural location, values, and preferences taken into account in the service encounter?” (Ball, 2007a, p.1), explicitly linking service delivery to cultural respect and awareness.

These examples demonstrate part of the difficulty in understanding cultural safety: as a concept, it emerges as a distinct paradigm shift from the concept of cultural competence; but as a practical tool, it appears less as a shift in direction but rather as a further step on a continuum of cultural consideration by practitioners. This duality of meaning and direction between the academic concept and the practical tool will be explored in greater depth.

From the perspective of traditional knowledge, the evidence base for cultural safety is ancient and imbedded in traditional teachings such as the medicine wheel (Brant Castellano, 2008). An evaluation of the Aboriginal Healing Foundation’s (AHF) 140 plus projects implicitly identified cultural safety as critical to healing, and that relationships based on acceptance, trust and safety are the first step in the healing process (AHF, 2003a, 2008). In her analysis of the evidence, Marlene Brant Castellano found:

The evaluation approach adopted was to look for evidence of individual progress along a healing continuum and increased capacity of communities to facilitate that progress. Research results reveal the multiple layers of trauma laid down in the lives of Aboriginal peoples over generations and the path traversed by individuals and communities in recovering capacity for a good life (AHF, 2008, pp. 389-390).

This is consistent with the findings of cultural safety in New Zealand, where establishing and maintaining trust was a prerequisite to negotiating and delivering culturally safe care (Crisp et al., 2008). However, a search through PubMed for current “cultural safety indigenous” research literature identified 156 papers of which none had evidence-based research. In short, though there is significant research on cultural safety in individual healthcare delivery and in Aboriginal community healing projects, there is virtually no broad quantitative evidence to support the considerable qualitative exploration. In addition, the breadth of the definition of the term cultural safety as it is used in much of the literature, explicitly or implicitly, necessarily widens the scope of the literature search.

Finally, no cultural competency and safety research was found that focused explicitly on communities at risk or in crisis. Furthermore, the literature on indigenous



communities' development is focused on best practices, lessons learned and innovation. There is some research on communities in crisis and at risk, such as studies of the dramatic turnaround of *Alkali Lake* and *Hollow Water* First Nations. The literature clearly demonstrates that there is evidence that healing strategies, with safety as a cornerstone, work to move communities in crisis along the healing path to emerging healthy communities (Lane et al., 2002). In a qualitative evidence-based study, Thomas (2003) argues for a cross-cultural approach that merges western clinical practices with Aboriginal cultural dimensions as an appropriate strategy to further the healing journey of Aboriginal people.

This paper begins to map out the link between cultural safety and communities at risk or in crisis. Further research and work is needed to demonstrate how cultural safety theory contributes to community development strategies in supporting communities at risk and in crisis. However, it is very promising to apply what is now known and understood about cultural safety to community-based development strategies and, as this paper indicates, is being applied in a number of innovative case studies.

CULTURAL SAFETY AND POWER

Throughout the literature, there is considerable reference to the concept and practice of *cultural competence*. This appears to represent a high-water mark of cultural understanding demonstrated by health-care professionals and, as the literature reveals, is taught and measured as a function of knowledge and understanding of Aboriginal culture by practitioners. Often, references to *cultural safety* in practice are made in relation to cultural competence, as an extension of and improvement to competence. Thus, cultural competence and cultural safety are both represented as points on a continuum of cultural approaches.

Elsewhere, the literature reveals a different understanding of cultural safety as a 'paradigm shift', where the movement from cultural competence to cultural safety is not merely another step on a linear continuum, but rather a more dramatic change of approach. This conceptualization of cultural safety represents a more radical, politicized understanding of cultural consideration, effectively rejecting the more limited culturally competent approach for one based not on knowledge but rather on power.

We will now consider these two conceptualizations of cultural safety.

1. The culture continuum or paradigm shift?

One way to understand the concept of cultural safety and to distinguish it from other cultural reference terms is to situate the concept on a continuum. This demonstrates where cultural safety is situated in terms of negative approaches ranging to the positive. This is a linear depiction of the continuum:

Each of these degrees of cultural awareness and accommodation represents steps in the process of attuning government to the people it governs, and institutions and individuals to the people they serve. On the negative end of the continuum, where cultural destructiveness and cultural incapacity lie, we can see the roots of colonization. The Canadian federation, constructed in 1867 to accommodate the rival 'founding nations' of English and French Canada, must now adapt to its highly diverse multicultural population with immigrants from all over the world, and to its responsibility for the treatment of Aboriginal peoples. It might have been expected that a young country so attuned to diversity would have shown a more enlightened approach to First Nations and greater respect for ancient indigenous cultures. However, the paternalistic legislative and policy stance, and discriminatory attitudes towards Aboriginal people meant that too often western policy deliberately or inadvertently ignored or actively destroyed the languages, cultures and traditions of Aboriginal peoples.

On the positive side of the continuum, beginning with 'cultural pre-competence' and 'cross-cultural sensitivity', there is growing awareness and recognition of the cultures of Aboriginal people. This is an educational phase where government and service providers grow in competence in applying cultural understanding to the services they deliver to Aboriginal people. When cultural safety is reached on the continuum, the result is a transformation of the relationship between the provider and Aboriginal peoples, where their needs and voice take a predominant role. Ramsden envisaged cultural safety as the final outcome of this learning process (NAHO, 2006b). In effect, the continuum shows the concept and practice of cultural safety as based on cultural competence (where the measure of competence lies with knowledge of the health-care professional) with the significant addition of the role and consequent power of the Aboriginal patient in the determination of the relationship.

The following depiction of the cultural safety continuum shows it in circular form, with each spinning out and away from the destructive policy origins.

Cultural Safety Continuum (Brascoupé, 2008)

Arriving at an understanding of the concept of cultural



safety is a journey of self-awareness on this continuum. According to Irihapeti Ramsden, the Maori nurse and educator who developed the concept in her doctoral thesis in 2002, cultural safety is the ultimate goal in a learning process, starting with cultural awareness of a patient's ethnicity and, in culturally safe practice, growing concerns with "social justice ... and nurses' power, prejudice and attitude" (Ramsden, 2002, p. 5). In other words, Ramsden turns the focus of cultural safety away from the cultural understanding and knowledge of the health care worker and onto the power inherent in their professional position. She seeks to redefine cultural safety from a transformative point of view of the Aboriginal person receiving care; the determination of success is by the recipient, who defines the care received as culturally safe, or not.

Ramsden effectively combines the practical and the theoretical conceptions of cultural safety by depicting it both as an extension of cultural competence – where the knowledge and learning of the non-Aboriginal practitioner continues to play a crucial part in the relationship with the Aboriginal patient – and as a radical and explicit departure from it. This dual approach, stressing both knowledge (through cultural competence) and power (through cultural safety), is very attractive, as it depicts the transformation of the relationship through a combination of both conceptual and a practical change.

In the University of Victoria course on cultural safety, the issue of power as central to the concept of cultural safety is reinforced:

... the recognition that we are all bearers of culture and we need to be aware of and challenge unequal power relations at the individual, family, community, and societal level. There are important differences between cultural safety and the following concepts which are closely aligned with cross-cultural models (University of Victoria, retrieved Nov. 2008, p. 1).

Cultural safety as depicted on the culture continuum is evidently the most advanced concept in terms of practical relevance to the design and delivery of government and institutional policy. The term implies the reversal of cultural danger or peril, where individuals and communities may be at risk or in crisis. The concept entails not just the agreement and understanding that cultural differences matter in social and health policy delivery, but also the need to make a real difference in methods of delivery and the ultimate effectiveness of the policies. In other words, through cultural safety, the power of cultural symbols, practices and beliefs extends political power to the Aboriginal people. Cultural safety is not just a process of improving program delivery; it

is also part of the outcome.

Scholar Jessica Ball (2007a) supports this view of cultural safety as an outcome, but views cultural safety as a departure from cultural competence, rather than an extension of it. In essence, she sees a link between cultural sensitivity and cultural competence, but not between these concepts and cultural safety. She stresses that, while the responsibility for cultural competence lies with the service provider, cultural safety turns this on its head, transferring the responsibility (and the power) of determining how successful the experience was to the service recipient. Thus, Ball effectively appears to reject the view of cultural safety on a continuum, regarding it more as a paradigm shift in the relationship.

Unlike the linked concepts of *cultural sensitivity* or *cultural competence*, which may contribute to a service recipient's experiences, *cultural safety is an outcome*. [Emphasis the author's] Regardless of how culturally sensitive, attuned or informed we think we have been as a service provider, the concept of cultural safety asks: How safe did the service recipient experience a service encounter in terms of being respected and assisted in having their cultural location, values, and preferences taken into account in the service encounter? (Ball, 2007a, p. 1).

Ball goes on to describe five principles necessary for cultural safety:

- **Protocols** – respect for cultural forms of engagement.
- **Personal knowledge** – understanding one's own cultural identity and sharing information about oneself to create a sense of equity and trust.
- **Process** – engaging in mutual learning, checking on cultural safety of the service recipient.
- **Positive purpose** – ensuring the process yields the right outcome for the service recipient according to that recipient's values, preferences and lifestyle.
- **Partnerships** – promoting collaborative practice. (Adapted from Ball, 2007b, p. 1)

Fundamentally, the conceptualization of cultural safety as a step on a continuum or as a paradigm shift rests on the role of power in the relationship. The steps on the linear continuum or the concentric circles effectively depict the responsibilities of the service provider in the relationship. The conceptualization of cultural safety as a paradigm shift



not just as a measure of the effectiveness of policy and delivery, but as a very real part of a political power struggle for control over one's own life. Cultural safety becomes a means of changing broad attitudes and deep-seated conceptions, on an individual and community-wide basis.

However, the danger of broadening the definition of cultural safety too widely is that it loses its significance and practical relevance in specific policy areas. Politicizing the relationship between service providers and service recipients is of considerable theoretical interest, particularly in the 'big picture', but may be of limited practical value to either. The problem is two-fold: first, the power relationship is inherently unbalanced, where the qualified healthcare professional retains the power of their professional knowledge and practical capabilities of their position in relation to the relatively less powerful position of the patient; and second, a paradigm shift with a transfer of power may be of less practical value to a patient than a culturally knowledgeable, respectful and sensitive service provider. Literature sources based on practice (including handbooks, field experiments in healthcare delivery and first-hand reports on service delivery) return to the view of cultural safety as a further step on a continuum of cultural understanding, not because of any perception of the political threat of a paradigm shift, but because of tangible practical outcomes. Locating cultural safety on the cultural continuum makes it more achievable, effectively defining it as a better form of cultural competence, building a stronger and more trusting mutual relationship between receiver and provider.

To understand this, we will examine some key policy areas, namely, health, education, and self-determination. First, however, we will briefly touch on the issue of the pre-eminent *visibility* of Aboriginal cultural in any consideration of cultural safety.

2. Multiculturalism and cultural blindness

This section of the paper briefly examines the issue of the *visibility* of Aboriginal cultures. The Assembly of First Nations argues that, to preserve a culture (and in particular a language), it is necessary to make the culture highly visible to Aboriginal and non-Aboriginal people alike (AFN, 2007, p. 10; AFN, 2008, p. 2).

Canada's "diversity model" (Smith, 2003, p. 109) is built on a historical legacy of immigration, largely one based on European cultures, which we recognize today as a defining characteristic of Canadians' self-image and political culture. One of the enduring nation-building myths of Canada's inception as a nation is its founding

value of tolerance and accommodation of different cultures, religions and languages. However, the experience of many immigrants to Canada belied this myth of Canadian nationhood and exposed the highly British-oriented bias of government policy and attitudes of the times. In addition, the paternalistic legislative and policy stance of government towards Aboriginal people deprived them of basic human rights as well as what later became known as inherent rights of the First peoples in the land. The assimilationist policies, notably the residential schools policy, not only irreparably damaged the cultural identity of First Nations children in the schools, but also left a legacy of individuals, families and communities in crisis.

In the 1960s, Canada redefined itself explicitly as a multicultural nation, reflecting the civil rights movements in the USA and the image of Canada promoted by the leadership of then Prime Minister Pierre Trudeau. This diversity model, which continues to this day, hinges on two seemingly contradictory principles that form the foundations of public policy regarding ethnicity:

- **Universalism** – implying a blindness to difference, this focuses on individual rights and freedoms.
- **Multiculturalism** – implying a positive recognition of difference, this focuses on a celebration of the many cultures and ethnic origins of many Canadians. (Stasiulis & Abu-Laban, 2004, p. 371)

Canada's relationship with the Aboriginal population demonstrated some of this ambivalence with separate cultural and ethnic identities. In 1969, following consultation between the government of Canada and Aboriginal leaders in which issues of Aboriginals and treaty rights and the right to self-government were prominently discussed, the Trudeau government introduced a 'white paper' which advocated the elimination of separate legal status for First Nations in Canada. The white paper amounted to an all-inclusive assimilation program which, if implemented, would have repealed the Indian Act, transferred responsibility for Indian Affairs to the provinces, and terminated the rights of First Nations people under the treaties made with the Crown.

For Prime Minister Trudeau, the white paper promoted the view of First Nations as Canadians like all others, served by the same departments, programs and services available to other Canadians. In other words, government would be *blind* to cultural differences and Aboriginal traditions, knowledge and languages. In this context, cultural blindness was seen as a virtue, eliminating racism and discriminatory



treatment and attitudes, and effectively treating First Nations as if they were just another ethnic group that made up the multicultural profile of the Canadian population.

This view of Aboriginal society within Canada was vehemently rejected by Aboriginal people. Led by, amongst others, Harold Cardinal (1969), a leading First Nations activist in his powerful book *The Unjust Society*, the response to the White Paper acted as a call-to-arms for First Nations people in Canada. The result was a complete policy reversal by the federal government and the establishment of joint meetings between Aboriginal people and the government to determine policies based on explicit recognition of the distinctive interests of Canada's Aboriginal peoples.

Ultimately, both the concepts of multiculturalism and cultural blindness were entirely inadequate in responding to the demands for recognition by Aboriginal people in Canada. In her book on cultural safety in New Zealand, Wepa draws attention to the distinctions between biculturalism and multiculturalism. Equating indigenous colonized histories with those of other immigrant groups is dangerous and invalid, she states, and risks further marginalizing Indigenous people (Kirkham, 2006, p. 334). Ramsden expresses the same argument that Indigenous people must be seen not as one cultural or ethnic group amongst many, but an equal founding nation and therefore with a rightful claim to a pre-eminent status (Ramsden, 2004, p. 175).

Furthermore, multiculturalism pays scant attention to the historical path that has led to communities facing social, psychological and economic crisis as a result of colonization and discrimination, and to the government's own responsibility. By generalizing Aboriginal culture into the wider cultural mix of the modern Canadian state, it diminishes it and marginalizes the specific self-deterministic claims of Aboriginal people.

The concept of cultural safety can be seen as the direct antithesis of the concepts of both multiculturalism and universalism. Multiculturalism considers all cultures in Canada as having an equal claim on government and societal attention, and universalism downplays differences between individuals and communities into a single citizenry and seeks common interests based on general human rights. In contrast, cultural safety requires the explicit and detailed recognition of the cultural identity of the Indigenous people and the historical legacy of power relations and repression.

The issues of race relations and racism in Canada challenge the dominant myths of national identity of a tolerant, welcoming place where everyone enjoys the same opportunities and treatment at the hands of the state. Scholars in both Canada and the United States have

explored such national myths and how they create deeply held assumptions in both White and non-White people which perpetuate patterns of advantage and disadvantage. American scholar Peggy McIntosh turns the race debate on its head by exploring what she calls 'privilege systems,' the "unearned overadvantage [of White people] as a function of unearned disadvantage [of non-White people]" (McIntosh, 1988, p.1). Instead of focusing on non-White people in a White-dominated society, McIntosh focuses on the privileges enjoyed, even unconsciously, by White people, describing White privilege as "an invisible weightless backpack of unearned assets" (ibid, p.1).

Interestingly, this approach turns the notion of racial visibility and invisibility on its head. McIntosh explains that she was "taught to see racism only as individual acts of meanness, not in invisible systems conferring dominance on my group" (ibid, p. 1). Multiculturalism can be seen, not as a 'celebration of diversity', but a means of making culture and race invisible, by blurring and ultimately ignoring important differences between people into a meaningless notion of diversity. Verma St. Denis, a Canadian scholar examining race and education, particularly as it pertains to Aboriginal students, argues that the danger of the 'multi-culturalism myth' is that it creates an ideology of 'racelessness', making race invisible when it should be acknowledged and understood, and reinforcing Whiteness as the standard of what is normal. With colleague, Carol Schick, St. Denis examines racial attitudes in education in the Canadian prairie provinces, observing that the invisibility of White privilege which is accepted sub-consciously as the norm has the effect of marginalizing Aboriginal people and other racial minorities, and causing the 'inferiorization' of Aboriginal people for their apparent failure to meet White measures of success and achievement (Schick & St. Denis, 2005; St. Denis, 2007).

York University scholar Susan Dion takes the same view of race relations in education as St. Denis, underlining the need for carefully designed curricula to trace the history of the 'colonial encounter' between Aboriginal and non-aboriginal people and understand 20th century issues in the light of this history. Dion, like both St. Denis and McIntosh, stresses that the 'transformation' of inter-racial relationships places an obligation on White people to confront and understand their own racial identity and the way their dominant White culture shapes all of society and the norms by which people live (Dion, 2007).

Dion, St. Denis and McIntosh all relate their studies of interracial relations primarily to the field of education and curriculum-design. The relationship between teacher and student carries similar professional power imbalance



- Systematically involve clients, families and communities.
- Cultural competence is a long-term developmental process.
- Both individuals and organizations are at various levels of awareness, knowledge and skills along the cultural competence continuum. (NCCC, retrieved Nov. 2008)

In the following areas of public policy, the issues of institutional cultural competence and structural power play pivotal roles in determining social policy outcomes.

1. Health

To understand health as a policy area, it is necessary to consider the wider definition employed by the World Health Organization (WHO) and further supported by the WHO's Commission on Social Determinants of Health (SDOH). WHO reports that the most common definition of health for the last fifty years is "a complete state of physical, mental and social well-being and not merely the absence of disease or infirmity" (Ustun & Jakob, 2005, quoted in Stout, 2008, p. 3). In this definition, the term 'social well-being' potentially includes a vast number of issues as social determinants of health, including a healthy cultural identity based on family and community life. As we have stated, a history of colonization, paternalistic policy-making, and residential schools actively destroyed or undermined the cultural identity of Aboriginal people in Canada.

Throughout the literature on cultural safety, the concern focuses on the failure of health policies and institutions to produce positive outcomes for Aboriginal people. As individuals and as communities, many Aboriginal people in Canada suffer from health and safety risks that appear as catastrophic failures within a wealthy, modern society.

Health issues are inherently part of the wider social and cultural context of Aboriginal life. The National Aboriginal Health Organization (NAHO) lists the broader determinants of health as:

- **Access** – hospitals, clinics, technology, healthcare practitioners being available within the community.
- **Colonization** – the legacy of poor health choices, and social dependency.
- **Cultural continuity** – the cultural foundation of traditional knowledge and cultural practices in the community to sustain healthy lifestyles.
- **Globalization.**
- **Migration** – relocation of communities to make way for logging, mining or hydro-electric damming.

- **Poverty** – unemployment and poor quality of life.
- **Self-determination** – Aboriginal people taking control over their own decisions as individuals and communities.
- **Territory** – the loss of traditional territory and occupations on the land, including the capacity to sustain a community through agriculture, fishing and hunting. (NAHO, 2007, p.11)

The National Conference on Social Determinants of Health brought together public health scholars and practitioners, and lists the following as the SDOH:

- Aboriginal status.
- Early life.
- Education.
- Employment and working conditions.
- Food security.
- Gender.
- Health care services.
- Housing.
- Income and its distribution.
- Social safety net.
- Social exclusion.
- Unemployment and employment security. (National Conference SDOH, 2002)

These again reflect the wider context of social, cultural and economic factors that influence health care provision and outcomes for Aboriginal people.

Constitutionally, health policies fall under provincial jurisdiction and the federal government has not, for the most part, accepted legal or fiduciary responsibility for the health care of Aboriginal people. However, in practice, Health Canada delivers major programs in Aboriginal health, focusing on community health, environmental health, non-insured health benefits, alcohol and drug rehabilitation, hospital services and capital construction.

Figures reported by Statistics Canada in 2002 show that some aspects of First Nations health are improving, such as longer life expectancies and reduced mortality rates (quoted in Government of Canada, 2004, pp. 228-220). At the same time, there are many other areas of concern, such as:

- Life expectancy remains lower than that of the Canadian population.
- Combined, circulatory diseases and injury account for nearly half of all mortality among First Nations people.



- Suicide and self-injury were the leading causes of death for youth and young adults, higher than the comparable Canadian population.
- Motor vehicle collisions were a leading cause of death for all Aboriginal age groups.
- First Nations have a rate of tuberculosis six times higher than the Canadian population.
- Rates of diabetes are increasing.
- The smoking rate has increased, well over the Canadian population. (Health Canada, 2000, 2008)

These health problems are symptomatic of underlying social, economic and political conditions that determine the health and life expectancy of Aboriginal people. Many Canadian studies have focused on income as a determinant of health, and a more recent trend in Canada, the United Kingdom and other European countries has been to view health outcomes as a result of people experiencing systematic material, social, cultural, and political exclusion from mainstream society. The inequalities of health have their roots in other societal inequalities reinforcing the political implications of health as a public policy issue.

A Health Canada report detailing plans for 2007-2008 (Health Canada, 2007) demonstrates the wide variety of initiatives and continuing programs designed to address the government's major issues of concern and the resources dedicated to addressing them. However, despite significant improvements in health in general (including First Nations, Inuit, Métis, and urban Aboriginal groups), significant health inequalities in Canada persist, most notably among Aboriginal peoples (Raphael, 2004a, p. 8). Medicare means that lack of access to medical care cannot account for the inequalities. Similarly, the evidence over many decades shows that differences in health behaviours (such as tobacco and alcohol consumption, physical activity and diet) do not explain the disparities. Raphael and others determine that the inequalities in health can be explained in the different environments and conditions of life experienced by different groups in Canada. Income is a SDOH in itself, but it also gives an indication of other factors, including early life experiences, education, food security, employment, and working conditions.

The cost to be paid for culturally unsafe practices in terms of good health outcomes and social inclusiveness demonstrate that the status quo is not a satisfactory option. As Raphael notes, medical services that evoke these responses below are clearly of no use to individuals or the community. They include:

- Low utilization of available services.
- Denial of suggestions that there is a problem.
- Non-compliance with referrals or prescribed interventions.
- Reticence in interactions with practitioners.
- Anger.
- Low self-worth.
- Complaints about lack of 'cultural appropriateness' of tools and interventions. (Raphael, 2004a)

Part of the difficulty of making lasting significant changes to the environment in which Aboriginal people live and the consequences they suffer lies in the approach taken by government to the governance of Aboriginal people. The paternalistic neo-colonial approach to Aboriginal affairs, both in legislation and public administration, is summed up in the continuing attitudes promoted in the Indian Act. The Act appears to violate the tenets of cultural safety, in that it perpetuates the institutionalization of outdated power structures, paternalistic policy-making and imposed western norms for Aboriginal self-determination.

Health policy regarding Aboriginal people which reflects the prescription of cultural safety could provide the policies to improve health outcomes, the institutional structures for on-going partnership and shared responsibility, and the symbolism of enlightened governance. In 2002, the Royal Commission on the future of health care in Canada published its report and dedicated a chapter to address specifically the health issues of Aboriginal people. The Report gathered considerable evidence of the gap between Aboriginal health indicators and Canadian society in general, including such issues as diabetes, HIV infection, cardiac problems, and high rates of disability, especially mental disability (Government of Canada, 2004, p. 219). The submissions of many Aboriginal people and organizations made clear that the route to improved health outcomes lay in greater involvement and control of health care policy and services of Aboriginal people and in broader inclusion of and respect for traditional approaches to healing. The Commission reflected this in its call for more partnership programs and ventures between government, institutions and Aboriginal communities (Government of Canada, 2004, pp. 219-220).

As noted by Stout and Downey (2006), changes in the institutions of governance and policy-making carry significant political implications. Political and institutional recognition that colonization, historical trauma, dislocation and loss of territory carry lasting health effects, carry



and Aboriginal people, but very little that explicitly links it with the concept of cultural safety.

Issues surrounding the residential schools program put primary and secondary education squarely in the discussion on cultural safety, as the source of cultural destructiveness and anomie. Like other Aboriginal policies, education has been governed by federal and provincial government policies that were paternalistic, imposed and assimilationist. Within the context of education policy, the term 'anomie' has particular resonance, particularly in light of the history of residential schools. The term, developed by French sociologist, Emile Durkheim in 1893, describes a state in which there is a breakdown of the norms that guide individual and group social behaviour. A norm is a socially enforced rule or custom of behaviour which shapes individuals' expectations of how they should behave and how others will behave towards them. Norms are created and passed on through family and community life, cultural ceremony, rituals, stories, and religions.

Furthermore, Durkheim extended the use of the term anomie as part of functionalist theory. Functionalism focuses on the structure and workings of society, and views society as a series of interdependent parts – family, education, religion, law and order, media – which act as an organic whole. Later he expanded the concept to include psychological anomie, where individuals lose their personal moral regulation, leading potentially to depression and suicide. There is both personal anxiety and a disruption in the rhythm of social life, as economic status and family anomie increase in the face of normlessness and powerlessness (Greene, 2003, p. A-22).

Educational institutions, curricula and styles of learning are part of the structural functionalist model that produces economic prosperity, social stability and individual and community well-being. If individuals are removed from their family and cultural home, the cultural anomie they experience cuts them off from the norms of their society, leaving a legacy of personal and community damage.

As part of the healing process, education at secondary and post-secondary levels in particular plays a crucial part of building strong Aboriginal communities. Stable, resilient communities need capable, confident human resources to become community leaders, skilled workers and good parents. However, despite the great emphasis in Canadian culture on the value of education, modern western education fails many Aboriginal youth. Under the Indian Act, the federal government provides educational services to First Nations students from ages 6 to 18 that are living on reserve. In fact, while most on-reserve elementary schools are federally funded, provincial governments maintain jurisdiction over secondary education.

Despite progress reported in education achievement of Aboriginal students over the past forty years, disparities in educational achievement between Aboriginal and non-Aboriginal youth persist. Scholars Paul Maxim and Jerry White studied students across Canada and found that, compared with non-Aboriginal youths, young Aboriginal people aged 18-20 are much more likely to be without a high school diploma (42.5 per cent versus 23.5 per cent) and much less likely to be in post-secondary education (35.5 per cent versus 53.9 per cent). The lower rate of high school completion also widens the gap between Aboriginal and non-Aboriginal economic and social prospects (Maxim & White, 2006, p. 34) International comparisons show these disparities even more starkly: Canada currently ranks among the top five on the United Nations' Human Development Index, which measures economic growth with the capabilities of the country's population. Canada's Aboriginal population ranks 78th (Kloster, 2008).

Cultural safety addresses these issues of cultural anomie and powerlessness. The central tenets of cultural safety as applied to education would require: (1) Aboriginal people exercising control over the education of their children and youth, possibly through partnerships with educationalists and institutions; and (2) recognition of and respect for traditional education and indigenous knowledge.

Aboriginal people have asserted their own aspirations for community-based education. In the report of the Royal Commission on Aboriginal peoples (RCAP) (1996), the Commission recommended that Aboriginal people should have a greater voice in determining the shape and content of the education of Aboriginal children and youth. The report based its recommendations on a vision of the relationship between non-Aboriginal Canadians and Aboriginal peoples, founded on the recognition of Aboriginal peoples as self-governing nations (Government of Canada, 1996). However, in reality, partnerships or shared power arrangements over education are, like the issue of health care, complicated by federal and provincial jurisdiction over the education of Aboriginal children and youth, and by the role of the institutions themselves. Cooperative ventures, such as Aboriginal-specific programs and services, special funding and Aboriginal involvement in curriculum design, have been successful at the post-secondary level in colleges and universities. These bicultural efforts at cultural safety in education have succeeded in helping Aboriginal students gain entry to and stay in mainstream post-secondary institutions. Examples include: the First Nations University, started in 1976 in partnership with the University of Regina is overseen by the Federation of Saskatchewan Indian Nations; the Gabriel Dumont Institute of Native



Studies, also a partnership venture with the University of Regina. Also, the Province of British Columbia signed a memorandum of understanding (MOU) with the First Nations of B.C. regarding a new relationship to promote the education and advancement of First Nations people in B.C. The MOU is written in terms that are consistent with the principles of cultural safety, in terms of equal partnership, respect for First Nations languages and cultures, and Aboriginal control over program curricula and programs.

Traditional approaches to education are based on the hunter-gatherer life on the land, allowing people to gain sound knowledge and understanding about the environment and underlying ecological processes. This knowledge was passed down from generation to generation through various methods of traditional education. Through family and community, the Elders pass onto youth the norms, knowledge and moral values of the whole society. Traditional learning processes included ceremonies, rituals, imitation, demonstration, oral story-telling, and songs (Ulluwishewa, Kaloko & Morican, 1997, pp. 1-3).

The power relations addressed within the definition of cultural safety are applicable to the education relationship. As in the health field, within the concept of cultural safety, power is transferred to the person who receives the service, to judge whether the service was culturally safe. In the educational setting, cultural safety refers to the student's feelings during the learning exchange, while the teacher must demonstrate cultural competence (in the sense of knowledge of the culture of the student) and cultural safety (in the sense of respect, trust and equality of the interaction) (NAHO, 2006a).

Culturally safe teaching practices have also been the subject of considerable study, though the actual term 'cultural safety' has not been transferred from the health literature. Scholar Pamela Toulouse draws on growing research when she argues that Aboriginal students' self-esteem is a key factor in success in school. She lists a number of factors that contribute to the academic success of Aboriginal students:

- Educators who have high expectations and truly care for Aboriginal students.
- Classroom environments that honour who they are and where they come from.
- Teaching practices that reflect Aboriginal learning styles (differentiated instruction and evaluation).
- Schools with strong partnerships with Aboriginal communities. (Toulouse, 2008, pp. 1-2)

As in the health arena, the success of the bicultural

educational encounter between teacher and student must be a two-way exchange, based on an equal partnership. The teacher's skills and knowledge must allow for the student to feel respected and understood. The student must feel safe in order to enter into their part of the encounter.

3. Self-determination

As discussed in Part I of this paper, a key factor in the definition of cultural safety in much of the literature is the transfer of power from the service provider to the service recipient. Specifically, the literature talks about the power held by a Canadian doctor or nurse in relation to the Aboriginal patient, derived from their position of authority, education and professional knowledge, their questioning of the patient, and ultimately in their decision regarding treatment. However, as stated, there is little in the literature to explain this power transfer: what power does the Aboriginal patient have, particularly as all the sources of the health care professional's power are still in place? What does the power transfer enable the Aboriginal patient to do?

To find some answers to these questions, it is necessary to look elsewhere in the literature on self-determination of Aboriginal peoples. The two phrases, 'self-determination' and 'self-government', are sometimes used interchangeably. We use the term 'self-determination' in this context, as it implies a broader range of arrangements where an individual or a community exercises control over their lives. While self-government conveys a generally similar meaning, it has been used to mean the negotiated transfer of certain powers of government to First Nations. While this is certainly relevant, self-government could be just one of several ways in which Aboriginal people exercise power.

In the body of literature on Aboriginal self-government, the concept of cultural safety does not appear. However, power plays an important part in the definition of cultural safety as defined by Ramsden, Cooney, Stout and Downey and others, and self-determination is about power. Used in the context of health care, the term 'self-determination' has both conceptual connotations for Aboriginal people of regaining a cultural identity damaged by colonization, and practical connotations of improving health outcomes through personal empowerment.

Simply put, self-determination is seen by Aboriginal people as a means of regaining control over the management of matters that directly affect them and preserve their cultural identities. Self-determination as a concept encompasses a variety of forms which allow Aboriginal people to regain control at some level. At the same time, it may be a matter of practicality for Aboriginal people to take



way, the healing relationship is depicted in the same way as the cultural safety model and is consistent with the writings of St. Denis and McIntosh regarding the need for mutual understanding and also self-knowledge and understanding.

Healing also comes in the form of practical work and funding. In 1994, the Ontario Government and fifteen First Nations and Aboriginal organizations introduced the collaborative Aboriginal Healing and Wellness Strategy and renewed it in 2004. The strategy comprised two parts: the first focused on Aboriginal health, including giving Aboriginal people more control over planning and delivery of health care services to their communities; and the second focusing on family healing, dealing with issues of families at risk, including domestic violence and dysfunction (Ministry of Community and Social Services, 1994). Emerging from this strategy is a healing method that is consistent with the essential features of cultural safety: equality of First Nations people in a partnership, recognition and respect for Aboriginal culture, knowledge of Aboriginal culture, the implementation of traditional knowledge, and the self-determination of Aboriginal people. Aboriginal communities were able to channel funds in a variety of traditional and mainstream programs to help families, including support in situations of family violence, suicide prevention, community wellness programs, medical hostels, drug and alcohol treatment centres, and traditional healing lodges.

For example, the Odawa Native Friendship Centre (ONFC) in Ottawa runs a healing and wellness program focusing on the social impacts of colonization. Wellness focuses on the present, producing functional individuals, families, communities, and nations, and also on the future by encouraging aspirations in young Aboriginal people (ONFC, retrieved November 2008).

2. Community healing

The literature on cultural safety is curiously silent on the issue of communities in crisis. The cultural safety of nurses' interaction with Aboriginal patients is defined in individual terms, with the feelings of the individual patient determining the success of the interaction. But the application of cultural safety to the wellness of a community is not considered.

In "E-nakaskakowaaahk=A Step Back," Canadian scholar Peter Kulchyski (2004) describes the three informal questions he asks when getting a sense of the overall well-being of an Aboriginal community:

1. Culture – are the children playing and laughing in their own Aboriginal languages?
2. Respect for Elders – are there Elders in the community who are being treated with respect?

3. Health and safety of the people – can I drink the water? (Kulchyski, 2004, p. 1)

Kulchyski underlines that the use of Aboriginal languages and the central role of Elders goes beyond the ceremonial, and is the link to the cultural wealth of the community in terms of traditional knowledge and history. Through the Elders, the community has access to the traditional symbols and practices of healing that foster cultural identity. Kulchyski's criteria underline both culture and the material living conditions under which people live.

However, Aboriginal communities face different challenges depending on their history and resources. It is possible to imagine other questions that could be asked in different circumstances, such as questions about the state of housing, the existence of employment opportunities, and the condition of the family. In the literature on Aboriginal communities and economic development are descriptions of communities who have healed from crisis to create a vibrant healthy life for their residents. In reviewing some communities that are on the healing path, the example of the Oujé Bougoumou Crees shows how cultural safety could be applied to community healing. The community was relocated seven times in 50 years to make way for mining operations. Finally, in 1990, in a settlement with the governments of Quebec and of Canada, the community was recognized as a band and received money and land to build their community. Oujé-Bougoumou constructed their community to showcase their spiritual renewal, building traditional symbols of healing into their physical structures. An aerial view of the community shows the healing circle, with open, modern architecture in its public buildings. From "the very beginning, our objective has been to build a place and an environment that produces healthy, secure, confident and optimistic people" (Bosum, retrieved November 2008).

Cultural symbols are an important part of the healing process, reflecting cultural identity in the design of their living space. Cultural symbols also play a part in the body of wisdom and knowledge built over generations.

3. Indigenous knowledge and law

Indigenous knowledge is "a complete knowledge system with its own epistemology, philosophy and scientific and logical validity...which can only be understood by means of pedagogy traditionally employed by the people themselves" (Battiste & Henderson, 2000, p. 41).

Knowledge is the condition of knowing something with familiarity gained through experience or association. The traditional knowledge of Aboriginal peoples has roots based firmly in the Canadian landscape and a land-based



life experience gained over thousands of years. Traditional knowledge offers a view of the world, aspirations, and a way to define certain life truths, different from those held by non-Aboriginal people whose knowledge is based largely on European philosophies (Bilawski, 1991, p. 11). In Nunavut, the Inuit traditional knowledge, expressed in the Inuit Qaujimajatuqangit (IQ), forms a guiding set of values for the whole territorial government (Pauktuutit, 2006, p.6).

Indigenous knowledge is passed from generation to generation, by word of mouth, ceremonies and teachings, and has been the basis for agriculture, food preparation, health care, education, conservation, and the wide range of other activities that sustain a society and its environment in many parts of the world for many centuries.

Much of indigenous knowledge stems from the broad understanding of the ecosystems in which Indigenous people live and ways of using natural resources in a sustainable manner. However, colonial education systems replaced the practical everyday life aspects of indigenous knowledge and ways of knowing with western notions of abstract knowledge and academic ways of learning. Part of cultural safety includes the efforts by Aboriginal people in Canada to preserve their traditional knowledge and to teach it to their children. Similarly, the responsibility on Canadian service deliverers is to give due respect and place to indigenous knowledge in many areas of life, including health, education, family relations, healing, justice, community life, and governance.

Indigenous knowledge is subject to considerable misunderstanding and stereotyping by Canadian society.

... today as in the past they are prey to stereotyping by the outside world. By some they are idealized as the embodiment of spiritual values; by others they are denigrated as an obstacle to economic progress. However, they are neither: they are people who cherish their own distinct cultures, are the victims of past and present-day colonialism, and are determined to survive (Strong, 1990, p. 6).

Indigenous knowledge allows Aboriginal people to express themselves in languages and terms which reinforce their social, spiritual, political, and cultural identity. While indigenous knowledge can be of practical use to individuals and families, in the context of cultural safety, its significance is in the recognition of and respect shown by service providers for traditional ways of doing things.

Indigenous knowledge also encompasses traditional laws. For many years, the legal systems of Canada's Aboriginal people were ignored or dismissed because they

were inconsistent with western laws and legal jurisprudence. Aboriginal customary laws, like Aboriginal stories, history and songs, were not written down, and Aboriginal societies generally did not accord a single person or group with the authority to define and enforce the laws. Therefore, following colonization, in a western tradition of written laws, legal jurisprudence and formal court structures, Aboriginal customary laws had no place (Pauktuutit, 2006, p. 9). However, strains and problems on the criminal justice system have encouraged policy-makers and judges to look more closely at Aboriginal law in relation to Aboriginal offenders.

Canada has long relied heavily on incarceration; while this is a problem for the population in general, it is of particular concern to the Aboriginal people, both urban and rural, living on- and off-reserve. Aboriginal people are disproportionately over-represented in Canadian prisons (Haslip, 2000, p. 3). To address this issue and to consider Aboriginal culture and indigenous knowledge as part of a possible solution, in 1996, the federal government announced the Aboriginal Justice Strategy and amended the sentencing provisions of the Criminal Code to meet the needs of Aboriginal offenders. Over many years, the social, economic and political dislocation of Aboriginal people through colonization led to conditions of life that result in a higher incidence of crime among Aboriginal peoples and alienation from the criminal justice system. The Supreme Court, while acknowledging that not all Aboriginal communities have the same conception of sentencing and justice, gave the view that: "most traditional Aboriginal conceptions of sentencing place a primary emphasis upon the ideals of restorative justice" (LaPrairie, 1990, p. 726, quoted in Haslip, 2000, p. 4) and that "the different conceptions of sentencing held by many Aboriginal People share a common underlying principle ... the importance of community sanctions" (LaPrairie, 1990, p. 727, quoted in Haslip, 2000, p. 4). In the context of inter-dependent members of a community living in a sometimes harsh environment, restoration of stability and the preservation of the community were of paramount importance in the traditional justice system.

Indigenous knowledge and laws strengthen Aboriginal people in claiming the respect and equality in relation to figures of authority in Canadian society, including nurses, teachers, social workers, judges, and others. The strength of the community and its stability are fundamental to Aboriginal people; social cohesion has been the key to survival for many Indigenous people, both physically and culturally (Strong, 1990).

It is evident that Aboriginal people can draw on the strength of their indigenous knowledge and cultures.



health care professionals, it is largely silent on the issues of community wellness and communities at risk and in crisis. First Nations Elders and practitioners see cultural safety as a means to strengthen individual, family and community resilience to respond to crisis and community stress. In this sense communities see cultural safety as that first step along the healing path. However, moving from the issue of power to culture, it is possible to see links that could be explored in literature in the future.

RECOMMENDATIONS

Recommendations include the following:

Training:

1. Training for professionals who deliver services directly to Aboriginal people in Aboriginal cultural (to achieve cultural competence).
2. Training for professionals in the history of the Aboriginal community they are interacting with (to start the process of achieving cultural safety).
3. Training for professionals and institutional administrators in the concept and practice of cultural safety.
4. Support for cultural safety educators to have a dialogue on a regular basis and create a body of teaching materials.
5. Professional competencies to include cultural safety for all service deliverers, not just those who have regular contact with an Aboriginal client-base.
6. Role models and case studies in terms of culturally safe practice to be put in place within institutions to promote cultural safety best practices in an applied context.
7. A training manual or guide to be developed that incorporates the concepts of cultural safety, cultural competency and healing to provide Aboriginal communities with a step-by-step how to manual on cultural safety.
8. A training manual to be developed to support organizations in developing their own training and policies on cultural safety.
9. Community leaders to be trained in cultural safety, to build in the symbols of empowerment that could establish community pride and renewal. In conjunction with other initiatives, cultural safety could be promoted as renewed power and social standing of Aboriginal culture.

Qualifications and reward:

1. Professional qualifications to require an understanding of culturally safe practice.
2. Reward strategies to be developed to reflect a 'cultural safety' competency.

Research:

1. Support and participation in studies on cultural safety by Aboriginal institutions and First Nations communities, possibly in partnership with academic institutions or professional institutions.
2. Lobby through Aboriginal institutions and leaders for government support for research into cultural safety and the possible applications in public policy and organizational policy.
3. Build a body of data on the experiences of Aboriginal service recipients on cultural safety to reinforce good practice and training (through interviews, questionnaires and studies).

Strategies:

1. Cultural safety and healing strategies should be included in First Nations community initiatives, programs and policies dealing with the stressors that push them from risk to crisis.
2. First Nations students should be recruited to post-secondary programs to assume healthcare jobs and other positions of authority.
3. Aboriginal leaders and communities should be involved in establishing standards and policies on cultural safety, through partnership in health, education and other fields.

Education:

1. First Nations to work with post-secondary institutions to ensure that support programs are culturally appropriate and to support training of teachers and administrators in cultural safety.
2. Post-secondary institutions to build strong relationships with local First Nations to foster links and gain new Aboriginal entrants. (Brascoupé, 2008)



APPENDIX A - Tsow Tun Le Lum Society Case Study

Substance Abuse Treatment Centre

Tsow-Tun Le Lum means “helping house,” providing addiction and substance abuse programs in an accredited treatment centre in Lantzville, on Vancouver Island, British Columbia. It also supports the survivors of trauma and residential schools. Its mission is to strengthen the ability of First Nations people to live healthy, happy lives and to have pride in their native identity.

In the first phase of the Tsow-Tun Le Lum program, participants learn about:

- Trust building and safety of the individual.
- Physical, emotional and sexual abuse.
- Effects of unresolved trauma and cultural oppression.
- Consequences of shame.

The Tsow-Tun Le Lum Centre like other Aboriginal Healing Foundation projects have learned that building safety and trust is a critical first step because clients have lost the sense of safety because of trauma and effects of residential school. The following information was collected at the Aboriginal Healing Foundation's Projects Gathering “Safety” workshop on April 22, 2008 in Saskatoon, Saskatchewan.

What is safety?

Safety for the Aboriginal Healing Foundation's (AHF) projects can be defined as both personal safety and cultural safety, alluding to the identity of every person as an individual and as a member of a cultural community. The first step in the healing process is to establish safety and trust with clients. Safety can restore power and control to survivors and foster responsibility for self and a feeling of belonging.

Safety for Aboriginal Healing Foundation Projects (Simon Brascoupé, 2008)

Personal Safety: *What do we mean by personal safety for survivors, workers and in centres?*

Building trust:

Build foundation with clients to start intensive treatment.

Dependability, consistency.

Ensure confidentiality:

Confidentiality and privacy policies clear at all levels of contact (personal and professional).

Client rights:

Rights clearly stated; code of ethics, guiding principles, etc.

Communicate centre's principles, e.g., posters in healing centres.

Advocate for client's rights.

Group/team rules or self-directed guidelines created by clients.

Safe therapeutic process:

Intake, triage area or buffer zone for evaluation of needs.

Explain and introduce the process clearly to clients.

Orientation process and package for clients.

Explain and define worker/client boundaries.

Explain plan or road map for healing journey.

Clients develop and maintain self-care plan and/or a wellness plan.

Let clients know they have freedom of choice with options.

Empower clients.

Appropriate:

Sincere, non-judgemental, trustworthy.

Walk the talk; be visible and involved in the community.

Love oneself and have humility.

Have good intentions about what you do as a service provider.

Respect choices, cultural diversity in community and other people's ways.

Don't impose beliefs onto others.

Have a mentor to turn to for support.

Practice self-care techniques.

Ensure workers are healthy mentors.

Safe hiring; reference, security checks, etc.

Create safe atmosphere:

Warm, respectful, welcoming environments.

Be available, consistent, open and unbiased.

Create an environment where clients don't feel



shame, e.g., especially if they don't have knowledge or experience.
Respect is key (signage that encourages respect).
Listen and learn.
Be accepting, empathic and don't criticize.
Be non-judgemental, patient and respectful.
Use humour.

Create comfortable place:

Building should be warm and welcoming.
Orientation of building and grounds.
Create space for healing.
Naming, i.e., name of facility should be meaningful culturally.

Reinforce safety:

Through proper closure, follow-up and aftercare.
Survivors need to know that assistance is available throughout their healing journey.

Cultural Safety: *What does cultural safety mean for survivors, workers and centres?*

Elders:

Elders' participation is key. Know who providers are, i.e., Elders who have walked the talk.

Cultural activities:

Explain and introduce process, i.e., reconnect to culture.
Follow cultural protocols.
Utilize local cultural resources.
Traditional ceremonial practices.
Augment with western, alternative and other practices.
Encourage participation in the cultural program and activities.
Feasts, i.e., appropriate behaviour/protocols for Elders' feasts.
Freedom to choose to participate.
Respect all cultures – be appropriate for audience and not exclusionary, e.g., smudge, sweet grass, eagle feather.
Understand family unit and structure and respect relationships, i.e., what does it mean to be father/mother/grandfather/son/aunt etc.
Encourage parents to educate their children.
Understand who we are as First Nations people, e.g., do not let diversity become a barrier, such as religious denominations.

Cultural competency training:

Ensure staff understands the diversity of the community.

Become familiar with cultural and other ways, e.g., not only one way.
Being a First Nations person is a way of life.
Provide cross-cultural workshops.
Provide education and awareness about cultural teachings and traditional ceremonies.
Provide appropriate teaching and encouragement.
Understand ceremonies and protocols, e.g., similarities/difference between churches and First Nations.
Retain, speak and learn traditional languages.

Physical environment reinforces cultural identity:

Gardens, healing ponds, sweat lodges, etc.
Healing room for ceremonies and resource.
Utilize cultural symbols, e.g., buffalo hides, elk horns, eagle feathers, dream catchers.

Lessons Learned

Creating safety and trust is a critical first step for First Nations individuals and communities. The Aboriginal Healing Foundation projects have demonstrated this approach to safety which includes both personal and cultural safety, such as in the case of the Tsow-Tun Le Lum Treatment Centre.

Policy Implications

Strategies for communities in crisis and at risk should include *safety* in the development, design and implementation.

Rationale

If in fact safety is a critical first step, and without it the development of safety and trust, the effectiveness of a project, relationship or strategy is endangered – policy, programs and plans for communities at risk and in crisis should have a carefully crafted approach to safety at all levels of development, design and implementation. This could be incorporated in capacity development (community development), participatory approaches, again at all levels and include use of traditional knowledge.

Project implementation

The AHF and this case study clearly demonstrates how successful projects incorporate safety at all levels of delivery and show policies makers how to design projects that meet the needs of communities at risk and in crisis.



Safe Trusting Relations

When working with First Nations communities building trust can be critical to program or project success, particularly with communities at risk and communities in crisis. These communities' dysfunctions stem from colonization caused by historical trauma and residential school. The first step in the healing process is to establish safety and trust. Safety can restore power and control to survivors and foster responsibility for self and a feeling of belonging. So it is critical that the government team and individuals working with communities at risk and in crisis develop safe and trusting relations with First Nations communities. Developing safe and trusting relationships can be accomplished through cultural competency training and an institutional cultural competency policy. (AHF, 2008)

APPENDIX B - Hollow Water First Nation Case Study

Community Holistic Circle Healing (CHCH), Manitoba

Hollow Water First Nation is one hundred fifty miles northeast of Winnipeg. In 1984 a healing and development team was formed to work in Hollow Water and the Métis settlements of Manigotogan, Aghaming and Seymourville. The team was comprised of political leaders, service providers from all health and service agencies. The team's objective was to create a safe and healthy community for their children and grandchildren by achieving two objectives: 1. to facilitate individual and community healing journeys; and 2. to coordinate integrated program services, such as education, politics, health, religion, and economy.

Safe and Healthy Community

Hollow Water was a community in crisis; it had a history of violence, suicide, addiction problems and sexual abuse. Community Holistic Circle Healing made a remarkable transformation through community healing and restorative justice. Hollow Water clearly demonstrates that a community-based approach founded on traditional knowledge can successfully deal with historical trauma and residential schools painful past. In 1988 they established a program called S.A.F.E.:

What followed was a very active period of learning and healing. The Resource Group consulted with many groups across North America who was dealing with similar issues and by 1988 had set up their own training program called S.A.F.E. (Self-Awareness For Everyone), modeled after the New Directions Training

being offered at that time by the community of Alkali Lake. This step allowed them to bring this type of training to as many of their community members who were willing to begin a journey of personal healing and development (Bushie, n.d.).

The team found that building of trust and communication contributed to a dramatic increase in disclosures. The team would gently record the victim's story; they ensured the victim's safety; and with the presence of trusted people offered support to the victim through the crisis. Healing at Hollow Water occurred at the community, family and individual level.

The Healing Journey is shown in the medicine wheel, as a four step process that in the experience of Hollow Water took three to five years. In the end, it resulted in restitution and reconciliation between the abuser and the victim, the victim's family and the whole community. Every journey begins with the talking circle where all sides are heard – individuals speak from the heart. It is here at the talking stage that personal and cultural safety is critical to getting the process started. Many believe that colonization has resulted in mistrust of authority by First Nations communities which is a barrier to be overcome in every process and relationship. Whether it's hearing their anger, stories and pain or silence – building trust through safe practice is a huge challenge. The second step is learning, the circle shares what it has learned from each other in the talking circle. The third step is the healing journey where there is consensus on the path to follow. Finally, the results are transformation, restoration and reconciliation.

Medicine Wheel: The Healing Journey (Brascoupé, 2008)

Hollow Water has achieved remarkable results through its CHCH approach. The team identified further work needed to link their work to other issues and priorities.

1. Healing Lodge: build a healing lodge that can serve as a centre for both residential and outreach programs with the capacity to take in whole families.
2. Cultural Foundations of Treatment: to blend it with Hollow Waters traditional healing approach the healing practiced by dominant culture professional psychologists.
3. Linking Treatment to Training: link treatment to training, which transforms healing to social and economic well-being of the community.



4. **The Key Role of Women:** women have led the healing movement in Anishnaabe communities. The long-term key to transforming our community is to educate our women to their responsibilities, not only as mothers, but also as community members.
5. **Re-orienting Policing Programs:** develop cultural competency of police in the community to understand healing models.
6. **Economic Development as Treatment:** beyond training people there is a need for incubating local enterprises where community members can put their energies.
7. **Youth:** a comprehensive youth healing and development initiative to shift the underlying pattern of life from dysfunction and abuse to wellness and prosperity. (Bushie, n.d.; Dickie, 2000)

APPENDIX C - Mapping the Healing Journey Case Study

Case studies of the Healing Movement in Eskasoni, Esketemc, Hollow Water, Mnjikaning, Squamish, and Waywayseecappo First Nations.

These case studies clearly link colonization to trauma that generated a wide range of dysfunctional and hurtful behaviours (such as physical and sexual abuse) in First Nations communities. Through the healing process, communities build capabilities to perform as strong partners in relationships with non-Aboriginal service professionals. Without the confidence and capacity for engaging in culturally safe relationships with non-Aboriginal institutions and professionals, equality in the relationship is impossible.

Dysfunction occurs at the community, family and individual level; this study concretely identifies steps and processes to achieve healing and wellness in communities at risk and crisis. Two remarkable examples are Hollow Water and Alkali Lake who transformed from communities in crisis to communities on their healing path. These First Nations have found a way to interrupt old dysfunctional patterns and to introduce new patterns of living that are sustainable and healthy.

There have been a wide range of experiences, programs and activities in the Aboriginal healing movement in the past three decades. Here is a breakdown of the broad categories:

- Participation in traditional healing and cultural activities.

- Culturally based wilderness camps and programs.
- Treatment and healing programs.
- Counselling and group work.
- Community development initiatives.

In both the Hollow Water and Alkali Lake case studies the healing process began at the individual and family level.

Individual Healing Journey

Stage 1: The Journey Begins. The healing journey of individuals often begins when they come face to face with some inescapable consequence of a destructive pattern or behaviour in their life or when they finally feel safe enough to tell their story.

Stage 2: Partial Recovery. At this stage individuals have mostly stopped their addictive behaviour, but the driving forces that sustained it are still present.

Stage 3: The Long Trail. Once someone has reached a hard-won sense of stability, it takes a great deal of courage, discipline and motivation to continue on the healing journey.

Stage 4: Transformation and Renewal. Ultimately the healing journey is about the transformation of consciousness, acceptance and spiritual growth. (Lane et al., 2002)

The Four Seasons of Community Healing

Stage 1: Winter - The Journey Begins. This stage describes the experience of crisis or paralysis that grips a community. The majority of the community's energy is locked up in the maintenance of destructive patterns. The dysfunctional behaviours that arise from internalized oppression and trauma are endemic in the community and there may be an unspoken acceptance by the community that this state is somehow normal.

Stage 2: Spring - Gathering Momentum. This stage is like a thaw, where significant amounts of energy are released, visible and positive shifts occur. A critical mass seems to have been reached and the trickle becomes a rush as groups of people begin to go through the healing journey together which was pioneered by the key individuals in stage one. These are frequently exciting times. Momentum grows and there is often significant networking, learning and training. The spirit is strong.

Stage 3: Summer - Hitting the Wall. At this stage, there is the feeling that the healing movement has 'hit the wall'.



Front-line workers are often deeply tired, despondent or burned out. The healing process seems to be stalled. While there are many people who have done healing work, there are many more that seem left behind. There is the growing realization that it is not only individuals, but also whole systems that need healing. There may already be some new initiatives in these systems (education, governance, economics, justice, etc.). In some cases these initiatives appear to become institutionalized and lose the sense of spark and hope that characterized them in stage two. In other cases, while awareness has begun to shift, old patterns of working persist for lack of new (and culturally relevant) models and strategies. The honeymoon stage is over as the community begins the difficult work of transforming deeply entrenched patterns and reconstructing a community identity that was forged in oppression and dysfunction.

Stage 4: Fall - From Healing To Transformation. In Stage Four, a significant change in consciousness takes place. There is a shift from healing as “fixing” to healing as “building,” as well as from healing individuals and groups to transforming systems. The sense of ownership for your own systems grows and the skill and capacity to negotiate effectively externally, and reciprocal relationships develop. Healing becomes a strand in the nation-building process. Civil society emerges within communities and the Aboriginal community at large and a shift of responsibility begins to take place. The impetus for healing moves from programs and government to civil society.

Where to start with Communities at Risk and Communities in Crisis?

When a community is at risk or in crisis, it is difficult to know where to start. The healing journey provides some concrete direction because both the community and individual healing journeys are mapped out and modeled. Often the journey begins when key individuals in the community begin to question and challenge the status quo, often making significant transformations in their own lives, by starting their own healing journey. They reach out to other individuals to provide mutual support and initiate healing and crisis intervention activities. Another part of the starting point is programs, where community members and program staff combine their forces work closely to develop a wider strategy. These interagency groups plan and implement collaborative interventions and initiatives.

Communities in Crisis: Starting Points

Both these starting points lead to healing at the individual and community levels. Core groups form around health,

healing, sobriety, and wellness to begin the long-term process of healing with the support from Elders and outsiders. The following maps out the steps communities go through in beginning and developing their healing journeys:

Drivers

- Dedicated key individuals (often women) respond to their awareness that things are bad and there is an alternative.
- Leaders and staff within programs are tasked with addressing the consequences of some part of the “crisis.”
- Visionary and courageous political leaders within the community create a climate for healing.

Awareness

- Those driving the process often view the key tasks as creating awareness of the need for healing and may be largely focused on the outward face of the problem (e.g. “alcohol is what is holding us back”).

Action Steps

- Personal healing and revitalization experiences; formation of informal core groups and networks for mutual support.

Indicators

- People begin their own healing journeys. A growing number of people seek help for a particular presenting issue or problem. Success/failure is measured in stark terms (drinking vs. not drinking).

Risks

- Restraining forces, often from within the community itself, ranging from denial of the issues to overt and intimidating opposition directed at key individuals.

Lessons Learned

The process of community and individual healing are more clearly articulated with a recognizable pathway, steps and indicators that are reproducible for communities at risk and communities in crisis.

In the healing path individuals and communities rely on traditional knowledge and ceremony to create safe and healthy starting points.



Policy Implications

Programs and strategies that support community healing and wellness based on concrete steps and plans laid out in *Mapping the Healing Journey* can be beneficial to communities at risk and in crisis and is an important starting point when there is no apparent way forward.

Rationale

Mapping the Healing Journey offers some evidence that this approach is effective in reducing rates of offenders reoffending and significant cost savings of restorative justice over incarceration of offenders. It also provides a clear step-by-step process enabling communities at risk and communities in crisis to start the healing journey at the micro-level; how community members begin the process that works for First Nations communities.

Project implementation

The process of the healing journey focuses on individual and community healing combined with program coordination to achieve collaborative interventions and initiatives. The case studies make it clear that community members and program managers can be trained to design, plan and implement community healing. (Lane et al., 2002)

APPENDIX D - From Truth to Reconciliation Case Study

Aboriginal Healing Foundation

A recent article by Marlene Brant Castellano confirms and further elucidates the importance of safety to the individual and community healing. She further explains the process of reconciliation between Aboriginal and non-Aboriginal People.

Individuals who have suffered trauma in childhood vary in their ability to integrate their experiences into the narrative of their lives. Reports from project participants confirmed that healing from painful or suppressed memories begins with awareness of barriers to a satisfying life and beginning recognition of the sources. Awareness can develop gradually or be precipitated by a crisis such as a health problem, breakdown of a marriage, or being charged with an offence. Projects typically found that Legacy education about the history and impacts of residential schools and group events that centred on cultural activities supported readiness to

engage in therapeutic activities and relationships. In the beginning stage of healing, survivors need to feel safe. Establishing cultural safety, affirming identities that had been forcibly suppressed, was an important feature of most projects. (Marlene Castellano Brant, 2008)

Castellano like others looks for a common thread, and she points to developing cultural safety in healing, that people often referred to as “spiritual.” She believes that individuals talk about “different ways of making a connection to something greater than themselves and their individual griefs” (Brant Castellano, 2008, p. 398). They desire to connect with the “natural world, the stream of history, family and community, or in some cases, with a spiritual being who is friendly” (ibid). Trust lost by colonization and residential schools is regained through a long process that begins with personal and cultural safety.

The model for Stages of Community Healing is similar to the model in *Mapping the Healing Journey*, it includes the following steps:

1. Core group forms.
2. Gathering momentum.
3. “Hitting the wall.”
4. Healthy individuals / vibrant community.

Healing begins in an environment of safety and trust. The transformation to a healthy state is made possible by a climate of safety and an attitude of mutual trust.

Lesson learned

The healing process while understood and mapped-out is found to be a long-term process: “Healing the legacy of residential schooling, whether at the individual or community level, is not a linear process” (Brant Castellano, 2008, p.394). The stages are approximate models of complex real-life events and survivor’s progress and then circle back on earlier stages when confronted with recurrent challenges. For communities, change was described as “like ripples unfolding in a pool, where each new circle contains the previous ones” (ibid). The healing process begins with individuals, often instigated by youth, then rallies at the family level and finally finds a home at the community level.



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